#### CITY OF EAST POINT FINANCIAL RETREAT

#### FEBRUARY 5-6, 2010

GOAL(S): 1) To prioritize the Council's top ten financial concerns.

- 2) To identify timelines for implementation.
- 3) To identify funding sources.

### SUGGESTED FINANCIAL CONCERNS

- I. BUDGET DEFICIT
- **II. BUDGET RESERVE**
- **III. UTILITIES RESERVE**
- IV. STAFF REDUCTIONS/RESTRUCTURING
- V. CAPITAL PLANS
  - A. Infrastructure Repairs/Installations
    - 1. Pot holes
    - 2. Street resurfacing (LARP)
    - 3. Sidewalk installation (CDBG)
    - 4. Water lines (Back flow preventers)
    - 5. Sewer lines
    - 6. Street light installation and upgrades
  - **B. Building/Renovations/Purchases** 
    - 1. New recreation center
    - 2. Renovate/upgrade existing park facilities
    - **3.** Government complex
    - 4. Civic center
    - 5. Real estate acquisition
  - C. Equipment/Purchases/Leases
    - 1. Vacuum leaf trucks
    - 2. Public safety
    - **3.** Utilities
- VI. STORM WATER UTILITY IMPLEMENTATION
- VII. COUSTOM SERVICE

#### VIII. ECONOMIC DEVELOPMENT

- **A. Opportunity Zones**
- **B.** Recovery Zones
- **C. Entertainment Zones**

### IX. FUNDING SOURCES

- A. General Fund
  - 1. Property tax increase/decrease
  - 2. Review the tax code
  - 3. Proposed hotel-motel tax increase
  - 4. LARP (GA. DOT)
  - 5. CDBG (Community Development Block Grant: Federal)

#### **B.** Enterprise Fund

- 1. Electric: increase/decrease rates
- 2. Water: increase/decrease rates
- 3. Sewer: increase/decrease rates
- 4. Sanitation: increase/decrease rates
- 5. Storm water: increase/decrease rates
- C. Bonds
- X. MEAG TRUST FUND (MCT)
- XI. SUGGESTED COST CUTTING SAVINGS

### OTHER CONCERNS (SUGGESTED DATES ARE REQUESTED FOR FUTURE WORKSHOP MEETINGS TO ADDRESS THESE CONCERNS.)

- 1. East Point's Long Term Investment Strategy
- 2. Reducing Expenses\costs in the General Fund (What are our long term solutions, e.g., policy changes that will result in continued cost reductions and efficiency, How do we do more with less?)
- 3. Review Capital Improvement Plan(are we on target with the plan, what, if anything, are we going to or need to build\buy in the next 5-10yrs, e.g. new recreation center, how do we finance it, etc)
- 4. East Point's engagement with the Fort McPherson Redevelopment Plan

5. How to avoid Micro managing the city Manager's position while raising the information comfort level of Mayor -Council.

6. Do the duties of the Budget and Finance committees' conflict with section 2-401 items 3 and 4. of the city Code of Ordinances?

7. As a brief educational discussion for new council... a review of the Pros/Cons of the Council Mayor form of Government in order to make the relationship with the city manager position more effective.

8.What elements (the process) are needed to raise Storm Water issues to the level that sanitation issues are currently being addressed? Can any projects be implemented in 2010?

9. Status on progress to resolve Budget Billing issues, what is the next step from Mayor Council, City Manager or both?

10. Accounting Control Measures (FINANCE COMMITTEE)

11. Mayor, City Council and City Manager responsibilities

# THE CITY OF EAST POINT COUNCIL RETREAT

# FOR MAYOR & COUNCIL

# FEBRUARY 5 & 6, 2010

## CROWNE PLAZA HOTEL Address

**EARNESTINE D. PITTMAN, MAYOR** 

# THE COUNCIL RETREAT PARTICIPANTS

### **MAYOR & COUNCIL MEMBERS**

EARNESTINE D. PITTMAN, MAYOR STEVE BENNETT MYRON COOK JACKIE SLAUGHTER-GIBBONS SHARONDA HUBBARD PAT LANGFORD CLYDE MITCHELL MARCEL REED

## SUPPORT STAFF CRANDALL JONES, CITY MANAGER NINA HICKSON, CITY ATTORNEY

**MICHELLE MITCHELL, FACILITATOR** 

# **SCHEDULE OF ACTIVITIES**

## FRIDAY, FEBRUARUY 5, 2010

CHECK-IN------3:00 PM to 6:00 PM DINNER------7:00 PM to 8:00PM ORIENTATION MEETING—8:05 PM to 9:30 PM

### SATURDAY, FEBRUARY 6, 2010

BREAKFAST----8:00 AM to 9:00 AM MEETING-----9:05 AM to NOON HOTEL CHECK-OUT LUNCH-----NOON to 1:00 PM MEETING-----1:05 PM to 3:00PM ADJOURNMENT-3:05 PM